

2018 PROPOSED RATE TARIFF(S)

TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE

Applicability:

This TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE (TARIFF—SCHEDULE 1) shall apply to electric power and energy furnished to a Municipality for distribution and resale pursuant to its contract with Platte River Power Authority (Platte River), unless another Tariff Schedule applies.

This TARIFF—SCHEDULE 1 shall not be available to a Municipality for service to any retail customer that requests new service entrance capacity of 10,000 kilowatts or greater or any retail customer that has a new load of an unusual nature that cannot be readily served from the Municipality's distribution system. Electric power and energy services that are provided to a Municipality for resale to customers that are excluded from service under this TARIFF—SCHEDULE 1 shall be under the terms and conditions of TARIFF—SCHEDULE 9: LARGE USER SERVICE.

Character of Service:

Alternating current 60 hertz; three-phase; delivery at 115 kilovolt or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Monthly Rate:

The Monthly Rate charged by Platte River to the Municipalities under this TARIFF—SCHEDULE 1 shall produce revenues, when combined with revenues from all other sources, sufficient to meet Platte River's operation and maintenance costs, the cost of any purchased power, principal and interest payments on all indebtedness and provide an earnings margin adequate to meet all bond covenants and provide for the establishment and maintenance of necessary reserves.

The Monthly Rate charged under this TARIFF—SCHEDULE 1 shall be as follows:

Demand Charge:

Summer Season	\$11.56 per kilowatt of Billing Demand
Winter Season	\$8.81 per kilowatt of Billing Demand

Energy Charge:

Summer Season	\$0.04284 per kilowatt-hour for all energy supplied
Winter Season	\$0.04109 per kilowatt-hour for all energy supplied

The Summer Season shall be the period June 1 through August 31 of each year. The Winter Season shall be the period January 1 through May 31 and September 1 through December 31.

Billing Demand:

The Billing Demand shall be the 60-minute average kilowatt demand of the electric system of the Municipality, computed as the sum of 60-minute average kilowatt demands recorded simultaneously at all delivery points through which such Municipality receives electric power and energy, measured coincident with the Monthly System Peak Demand.

Monthly System Peak Demand:

The Monthly System Peak Demand for Platte River shall be the maximum coincident sum of the hourly demands for the Municipalities recorded during the billing month.

Power Factor:

At any delivery point, Platte River will determine the ratio between the Billing Demand and reactive kilovolt-ampere demand at the time of the Monthly System Peak Demand. If in any billing month the 60-minute average reactive kilovolt-ampere demand is found to be in excess of 33% of the maximum kilowatt demand occurring at the same time, an additional monthly charge will be made at the rate of \$0.36 for each reactive kilovolt-ampere of such excess.

TARIFF—SCHEDULE 3: PARALLEL GENERATION

Applicability:

This TARIFF—SCHEDULE 3: PARALLEL GENERATION (TARIFF—SCHEDULE 3) is applicable to power production facilities operated electrically in parallel with a Municipality's electric system. Terms of service under this TARIFF—SCHEDULE 3 are dependent upon the size, type, and ownership of the power production facilities and Platte River Power Authority (Platte River) reserves the right to review conditions of such service at least annually.

Small Facilities:

Power production facilities owned by a retail customer of a Municipality (Customer) with a maximum output rating of less than 1,000 kilowatts (kW), either individually or aggregated at a single Customer service address, are herein defined as Small Facilities. Small Facilities also include renewable energy generation facilities with a maximum output rating of less than 1,000 kilowatts (kW) that are subject to a financing arrangement under which the Customer holds beneficial title to the facilities. Renewable energy generation may include solar, wind, geothermal, small hydro, and biomass facilities.

For each Small Facility, the Municipality shall provide the following information to Platte River: (1) maximum output rating of the facility in kilowatts, (2) physical location of the facility (address), (3) date that the facility began operation, (4) type of facility (photovoltaic solar or other renewable energy source, reciprocating engine, steam turbine, etc.), (5) type of fuel (if any), and (6) any updates or changes to previously reported information. This information shall be provided to Platte River annually by March 31 for facilities installed during the prior calendar year.

No payment or other credit will be provided by Platte River for energy or capacity from Small Facilities and Small Facilities will not be subject to Standby or Ancillary Service fees from Platte River.

Interconnection of Small Facilities to the Municipality's distribution system will be at the sole discretion of the Municipality. The Municipality will negotiate details of interconnection, safety requirements, rates and payments, metering, and other arrangements. Platte River shall have the right to review the installation and metering of Small Facilities.

Large Facilities:

Parallel power generation facilities owned by a Customer having a maximum output rating of 1,000 kilowatts (kW) or greater, either individually or aggregated at a single Customer service address, are herein defined as Large Facilities.

At Platte River's discretion, the terms and conditions for service to Large Facilities may be established by separate contract among the Customer, the Municipality, and Platte River. Contracts for Large Facilities will be evaluated and negotiated on a case-by-case basis, with details of metering, communications, avoided energy and capacity payments, points of delivery, interconnection, ancillary service fees, standby charges, generation scheduling, and other issues considered for each specific facility.

Other Facilities:

Terms and conditions for all other parallel generation facilities proposed for interconnection to a Municipality's electric distribution system or proposed for direct interconnection with Platte River's system, including Qualifying Facilities as defined below, shall be established by separate contract. Such contracts will be negotiated on a case-by-case basis, with details of metering, communications, avoided energy and capacity payments, term of agreement, points of delivery, interconnection, ancillary service fees, standby charges, generation scheduling, and other issues defined in each specific contract.

Qualifying Facilities:

Power production facilities that are Qualifying Facilities as defined in Section 201 of the Public Utilities Regulatory Policies Act may elect to be treated as such rather than as Small Facilities or Large Facilities as set forth above. Platte River shall purchase electric energy and capacity offered by Qualifying Facilities operating in the Municipalities. Operators of such facilities shall consult Platte River in advance of any construction activity, provide to Platte River a copy of a qualifying certificate for the proposed facility (from the Federal Energy Regulatory Commission), and obtain Platte River's written opinion concerning feasibility of the facility, which opinion shall not be unreasonably withheld.

Payment for electric energy and capacity from Qualifying Facilities may be based on Platte River's avoided energy and capacity rates, as follows:

Capacity: \$3.80 per kilowatt per month

Energy: \$0.02072 per kilowatt-hour

Capacity payments shall be based upon the 60-minute, average kilowatt capacity provided during the hour of Platte River's monthly peak demand.

Avoided energy and capacity payments set forth in any contract with a Qualifying Facility or a Large Facility shall be established based upon, but not be limited to, the following criteria:

- The ability of Platte River to dispatch the Large Facility or Qualifying Facility.
- The expected or demonstrated reliability of the Large Facility or Qualifying Facility.
- The terms of any contract or other legally enforceable obligation, including the duration of the obligation, termination notice requirement, and sanctions for non-compliance.
- The extent to which scheduled outages of the Large Facility or Qualifying Facility can be coordinated with scheduled outages of Platte River's facilities.
- The availability and usefulness of capacity and energy supplied from a Large Facility or Qualifying Facility during annual seasonal peak periods (typically June through August between 3 and 6 pm).
- The usefulness of energy supplied from a Large Facility or Qualifying Facility during - system emergencies, including its ability to separate its load from its generation.
- The individual and aggregate value of energy and capacity from the Large Facility or Qualifying Facility on Platte River's system.
- The capacity increments and the lead times associated with additions of capacity from the Large Facility or Qualifying Facility.

TARIFF—SCHEDULE 4: WHOLESALE TRANSMISSION SERVICE

Platte River Power Authority (Platte River) offers open access transmission service through this Open Access Transmission Tariff (OATT). The complete OATT is posted on Platte River's Open Access Same-Time Information System (OASIS) web site. Any Eligible Customer (as defined in the OAT Tariff) may request transmission service from Platte River under the terms of the OAT Tariff. This OAT Tariff does not apply to any entity taking bundled service under Platte River's TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE; TARIFF—SCHEDULE 8: STANDBY SERVICE; OR TARIFF—SCHEDULE 9: LARGE USER SERVICE.

In accordance with the OAT Tariff, Platte River reserves the right to offer a discounted transmission rate for transmission service posted on the OASIS for specific transmission paths.

A summary of the charges within the OATT Schedules follows.

The Real Power Loss factor is 1.78%.

(1) Scheduling, System Control, and Dispatch Service

No charge in addition to that for Transmission Service (Items 7 and 8 below).

(2) Reactive Supply and Voltage Control from Generation Sources Service

\$43.51 per megawatt (MW) of Reserved Capacity per month.

(3) Regulation and Frequency Response Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(4) Energy Imbalance Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(5) Operating Reserve—Spinning Reserve Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(6) Operating Reserve—Supplemental Reserve Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(7) Long-Term and Short-Term Firm Point-to-Point Transmission Service

The charges can be up to the following limits:

Yearly Delivery	\$68,108.29 per MW of Reserved Capacity per year
Monthly Delivery	\$5,675.69 per MW of Reserved Capacity per month
Weekly Delivery	\$1,309.77 per MW of Reserved Capacity per week
Daily Delivery	\$261.95 per MW of Reserved Capacity per day
Hourly Delivery	\$16.37 per MW of Reserved Capacity per hour

(8) Non-Firm Point-to-Point Transmission Service

The charges can be up to the following limits:

Monthly Delivery	\$5,675.69 per MW of Reserved Capacity per month
Weekly Delivery	\$1,309.77 per MW of Reserved Capacity per week
Daily Delivery	\$261.95 per MW of Reserved Capacity per day
Hourly Delivery	\$16.37 per MW of Reserved Capacity per hour

Transmission Revenue Requirement

The charge for Network Integration Transmission Service is calculated pursuant to the Federal Energy Regulatory Commission (FERC) Pro Forma Open Access Transmission Tariff Attachment H based on Platte River's annual transmission revenue requirement of \$37,060,620. This transmission revenue requirement is calculated in accordance with the FERC pro-forma Network Service Rate calculation requirement.

Joint Dispatch Transmission Service

Joint Dispatch Transmission Service is applicable only to load serving entities in the PSCo Balancing Authority Area that are signatories to a Joint Dispatch Agreement (JDA) under which: (1) participating generating resources of the parties are dispatched as a pool on a least-cost basis respecting transmission limitations; and (2) the Joint Dispatch Transmission Service Customers' respective transmission service providers have provided within their OATT a transmission service schedule for energy dispatched pursuant to the JDA at a rate equal to zero dollars on a non-firm, as-available basis with the lowest curtailment priority.

Hourly delivery:	\$0.00 per MW of Reserved Capacity per hour
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TARIFF—SCHEDULE 7: RENEWABLE ENERGY SERVICE

Applicability:

This TARIFF—SCHEDULE 7: RENEWABLE ENERGY SERVICE (TARIFF—SCHEDULE 7) applies to those amounts of Qualified Renewable Energy (Renewable Energy) subscribed for in accordance with the Request Letter process outlined below, available for delivery by Platte River Power Authority (Platte River) to a Municipality for purchase and resale to retail customers of the Municipality (Customer). Renewable Energy supplied under this TARIFF—SCHEDULE 7 shall be above and beyond any Renewable Energy provided through TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE. This TARIFF—SCHEDULE 7 provides that a Premium Charge for Renewable Energy subscribed for herein shall be added to the charges for firm energy established by TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE. Renewable Energy includes two separate products, Wind Energy and Community Solar Energy, which may be requested individually and are delivered and charged individually. Although structured as Premium Charges, it is possible increases in market energy costs could lead to negative Premium Charges.

Character of Service:

Alternating current: 60 hertz; three-phase; delivery at 115 kilovolts or at other voltages subject to conditions as agreed upon.

Request Letter and Confirmation:

In order to receive service under this TARIFF—SCHEDULE 7, a Municipality must submit a Request Letter requesting that Platte River deliver specific amounts of additional Wind Energy and Community Solar Energy to the Municipality. Requests for Wind Energy shall be for a specific volume of renewable energy to be delivered annually, measured in megawatt-hours. Requests for Community Solar Energy shall be for the energy output from a specific share of generation resource capacity that provides the energy, measured in kilowatts. Platte River shall confirm in writing the amount of such Wind Energy and Community Solar Energy to be delivered.

Once confirmed, Platte River shall be obligated to sell and deliver, and the requesting Municipality shall be obligated to take and pay for all Wind Energy and Community Solar Energy requested in the Request Letters.

Premium Charges:

A monthly Premium Charge for all Renewable Energy delivered to the Municipalities under this TARIFF—SCHEDULE 7, shall be assessed as follows:

Wind Energy:

A net fixed charge of \$0.025 per kilowatt-hour for all such Wind Energy supplied, which shall include an Energy Charge, estimated Energy Credit, and other credits or charges, as defined below:

An Energy Charge for the cost to procure and deliver the energy.

An estimated Energy Credit intended to reflect the marginal energy benefit realized by the Platte River system, which could be one of the following for any given unit of energy provided by Wind Energy: avoided coal fuel cost, avoided natural gas fuel cost, avoided market purchase, or increased

surplus sale revenue. At the end of the calendar year Platte River will review the actual marginal energy benefits and, if found to be different from the estimated Energy Credit, apply the difference between the actual and estimated Energy Credit to the fixed net charge in future years.

Other credits or charges will be included if the future Wind Energy results in other system benefits or costs not included above. For example, Wind Energy may result in ancillary services costs or benefits, or may result in benefits due to avoided emissions.

Community Solar Energy:

Individual charges, including an Energy Charge, Capacity Credit, Energy Credit, and other charges and credits, shall be applied to all such Community Solar Energy, as defined below:

An Energy Charge of \$XX per kilowatt-hour to procure the energy. Procurement costs will be the amount paid for energy under a power purchase agreement.

A Capacity Credit intended to reflect the avoided future cost of marginal capacity anticipated to be realized by the Platte River system, based on the avoided capacity rate published in Platte River's TARIFF—SCHEDULE 3: PARALLEL GENERATION and the estimated firm capacity provided by the Community Solar Energy project. The Capacity Credit will also include any costs incurred by Platte River related to the capacity of the Community Solar Energy product, such as ancillary services charges.

An Energy Credit intended to reflect the marginal energy benefit realized by the Platte River system, which could be one of the following for any given unit of energy provided by Community Solar Energy: avoided coal fuel cost, avoided natural gas fuel cost, avoided market purchase, or increased surplus sale revenue. The Energy Credit will be determined one month in arrears based on the actual marginal energy benefits achieved during the prior month.

Other credits or charges will be included if the future Community Solar Energy results in other system benefits or costs not included above. For example, Community Solar may result in in benefits due to avoided emissions.

Suspension or Termination of Deliveries:

In the event Platte River is unable to deliver requested Renewable Energy due to Uncontrollable Forces as that term is defined in the Power Supply Agreements or due to contractual breach or default by third parties, Platte River reserves the right to suspend or terminate the delivery of Renewable Energy under this TARIFF—SCHEDULE 7.

Qualified Renewable Energy:

Sources of Renewable Energy provided under this TARIFF – SCHEDULE 7 are limited to those listed in the Colorado Energy Standard; C.R.S. § 40-2-124. Renewable Energy delivered to Municipalities under this TARIFF—SCHEDULE 7 shall be comprised of either: (i) energy

generated from Renewable Energy sources, inclusive of the Renewable Energy Certificates (RECs) associated with those sources, or (ii) Platte River system energy combined with RECs from qualified sources.

TARIFF—SCHEDULE 8: STANDBY SERVICE

Applicability:

This TARIFF—SCHEDULE 8: STANDBY SERVICE shall apply to any retail customer of a Municipality (Customer) who opts to supply 1,000 kilowatts or more of electric power for other than emergency back-up purposes, from generation sources, individual or aggregated, located on the Customer's premises and who receives Standby Capacity from the Municipality (whether Standby Capacity is received by choice or by default).

Monthly Charges:

Monthly Charges for Standby Capacity and related services shall be established by separate contract.

Standby Capacity:

Standby Capacity is the capacity, required by Platte River Power Authority (Platte River), to serve Customer load in the event the Customer's on-site generation fails to operate. The Standby Capacity is typically equal to the capacity provided by the Customer's on-site generation when it operates. Platte River will consult with the Municipality in determining the actual quantity of Standby Capacity, measured in kilowatts, to be invoiced to the Municipality on the Customer's behalf. The amount of Standby Capacity shall not exceed the total available output capability of the Customer's on-site generation equipment.

Details of metering and other issues shall be established by contract among the Customer, the Municipality, and Platte River.

TARIFF—SCHEDULE 9: LARGE USER SERVICE

Applicability:

This TARIFF—SCHEDULE 9: LARGE USER SERVICE (TARIFF—SCHEDULE 9) is available for firm and interruptible energy furnished by Platte River Power Authority (Platte River) to Municipalities for resale to Large Users. Large Users are customers meeting any of the following criteria:

- Customer requests new service entrance capacity of 10,000 kilowatts or greater.
- Customer has a new load that cannot be readily served from the Municipality's distribution system under TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE due to the unusual nature of the load.
- Customer metered demand is anticipated to reach 1,000 kW at a single site within twelve (12) months of requesting such service as demonstrated to the Municipality's and Platte River's satisfaction; provided, however, that if the metered demand does not reach 1,000 kW within a 12-month time frame, the customer must receive service under another tariff until the metered demand reaches 1,000 kW for a continuous twelve (12) month period.
- Customer with load at a single site with a single meter measuring a minimum metered demand of 1,000 kilowatts (kW) or greater.
- Customer with load at a single site with multiple meters, where the sum of the coincident metered demand for such meters is 1,000 kW or greater.
- Total load for a customer with multiple, non-contiguous sites aggregated under a single Service Agreement provided that the customer has at least one site where the minimum metered demand is 1,000 kW or greater and all loads are located within the Municipality's service territory.

Prior to receiving service pursuant to this TARIFF—SCHEDULE 9, the Large User must enter into an agreement for electric service (Service Agreement) with the Municipality. The Service Agreement shall identify Platte River as a third-party beneficiary of the Service Agreement. The Service Agreement shall address, at a minimum, the following material terms:

- Charge(s) for service, including responsibility for infrastructure costs
- Term of Service Agreement
- Initial date of service under this tariff
- Rate adjustments
- Amount and timing of curtailments or interruptions (if any)
- Standby provision

Each of these terms and conditions shall be established in consultation with Platte River and shall be confirmed in a letter from the Platte River General Manager to the Municipality. The Municipality will negotiate the specific form of the Service Agreement with the Large User.

Charges for Service:

The charges to a Municipality for service by Platte River under this TARIFF—SCHEDULE 9 shall be determined based on the unique load characteristics and service requirements to the Large User.

In determining the charges for service, consideration will be given to the following cost of service issues posed by service to the Large User:

- Investments for transmission system facilities and other infrastructure located at or near the Large User site;
- Investments for unique transmission system facilities and other infrastructure necessary to provide service to the Large User;
- The effect of the Large User load on the cost for adding new generation resources; and
- The effect of the Large User load on fuel use and fuel mix for power generation.

In order to adequately address the costs of service imposed by the Large User, unique rate structures and cost recovery mechanisms will be examined, including, but not limited to the following:

- Initial fixed costs
- Monthly fixed cost charges
- Seasonal pricing
- Time of use pricing
- Marginal cost pricing
- Fuel adjustment charges

All charges shall at a minimum be sufficient to recover Platte River's related cost of service, including expected operating and maintenance costs, related purchased power costs and related principal and interest on Platte River indebtedness over the term of the Service Agreement. All charges and material terms of service are subject to approval by the Platte River Board of Directors.

Adjustment of Charges:

Unless otherwise agreed, adjustments to the charges will be made on an annual basis at a minimum and will reflect actual changes in Platte River's cost of service including, but not limited to, financing costs, fuel (including delivery), operation and maintenance, environmental management, and purchased power.

Character of Service:

Alternating current at approximately 60 hertz; three-phase; delivery at 115 kilovolts or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Metering, Invoicing and Losses:

The Municipality shall provide to Platte River the monthly demand, energy, power factor and other usage characteristics as may be required for billing the Municipality on a calendar month basis, for the Large User within five (5) business days of obtaining such data. Following its receipt of the monthly billing data for the Large User, Platte River shall prepare and send to the Municipality an invoice for the electric power service provided to the Municipality for the Large User, with the appropriate charges.

The Municipality, at its discretion, may opt to include in the Large User's monthly energy usage the distribution losses that occur between the Platte River point of delivery to the Municipality and the point of delivery to the Large User. In such case, the Municipality shall provide to Platte River the total energy usage including losses of the Large User and an appropriate charge will be invoiced.

2018 PROPOSED RATE TARIFF(S)
REDLINE

TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE

Applicability:

This TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE (TARIFF—SCHEDULE 1) shall apply to electric power and energy furnished to a Municipality for distribution and resale pursuant to its contract with Platte River Power Authority (Platte River), unless another Tariff Schedule applies.

This TARIFF—SCHEDULE 1 shall not be available to a Municipality for service to any retail customer that requests new service entrance capacity of 10,000 kilowatts or greater or any retail customer that has a new load of an unusual nature that cannot be readily served from the Municipality's distribution system. Electric power and energy services that are provided to a Municipality for resale to customers that are excluded from service under this TARIFF—SCHEDULE 1 shall be under the terms and conditions of TARIFF—SCHEDULE 9: LARGE USER SERVICE.

Character of Service:

Alternating current 60 hertz; three-phase; delivery at 115 kilovolt or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Monthly Rate:

The Monthly Rate charged by Platte River to the Municipalities under this TARIFF—SCHEDULE 1 shall produce revenues, when combined with revenues from all other sources, sufficient to meet Platte River's operation and maintenance costs, the cost of any purchased power, principal and interest payments on all indebtedness and provide an earnings margin adequate to meet all bond covenants and provide for the establishment and maintenance of necessary reserves.

The Monthly Rate charged under this TARIFF—SCHEDULE 1 shall be as follows:

Demand Charge:

Summer Season	\$11.33 <u>\$11.56</u> per kilowatt of Billing Demand
Winter Season	\$8.64 <u>\$8.81</u> per kilowatt of Billing Demand

Energy Charge:

Summer Season supplied	\$0.04200 <u>\$0.04284</u> per kilowatt-hour for all energy supplied
Winter Season supplied	\$0.04028 <u>\$0.04109</u> per kilowatt-hour for all energy supplied

The Summer Season shall be the period June 1 through August 31 of each year. The Winter Season shall be the period January 1 through May 31 and September 1 through December 31.

Billing Demand:

The Billing Demand shall be the 60-minute average kilowatt demand of the electric system of the Municipality, computed as the sum of 60-minute average kilowatt demands recorded simultaneously at all delivery points through which such Municipality receives electric power and energy, measured coincident with the Monthly System Peak Demand.

Monthly System Peak Demand:

The Monthly System Peak Demand for Platte River shall be the maximum coincident sum of the hourly demands for the Municipalities recorded during the billing month.

Power Factor:

At any delivery point, Platte River will determine the ratio between the Billing Demand and reactive kilovolt-ampere demand at the time of the Monthly System Peak Demand. If in any billing month the 60-minute average reactive kilovolt-ampere demand is found to be in excess of 33% of the maximum kilowatt demand occurring at the same time, an additional monthly charge will be made at the rate of ~~\$0.38~~ \$0.36 for each reactive kilovolt-ampere of such excess.

TARIFF—SCHEDULE 3: PARALLEL GENERATION

Applicability:

This TARIFF—SCHEDULE 3: PARALLEL GENERATION (TARIFF—SCHEDULE 3) is applicable to power production facilities operated electrically in parallel with a Municipality's electric system. Terms of service under this TARIFF—SCHEDULE 3 are dependent upon the size, type, and ownership of the power production facilities and Platte River Power Authority (Platte River) reserves the right to review conditions of such service at least annually.

Small Facilities:

Power production facilities owned by a retail customer of a Municipality (Customer) with a maximum output rating of less than 1,000 kilowatts (kW), either individually or aggregated at a single Customer service address, are herein defined as Small Facilities. Small Facilities also include renewable energy generation facilities with a maximum output rating of less than 1,000 kilowatts (kW) that are subject to a financing arrangement under which the Customer holds beneficial title to the facilities. Renewable energy generation may include solar, wind, geothermal, small hydro, and biomass facilities.

For each Small Facility, the Municipality shall provide the following information to Platte River: (1) maximum output rating of the facility in kilowatts, (2) physical location of the facility (address), (3) date that the facility began operation, (4) type of facility (photovoltaic solar or other renewable energy source, reciprocating engine, steam turbine, etc.), (5) type of fuel (if any), and (6) any updates or changes to previously reported information. This information shall be provided to Platte River annually by March 31 for facilities installed during the prior calendar year.

No payment or other credit will be provided by Platte River for energy or capacity from Small Facilities and Small Facilities will not be subject to Standby or Ancillary Service fees from Platte River.

Interconnection of Small Facilities to the Municipality's distribution system will be at the sole discretion of the Municipality. The Municipality will negotiate details of interconnection, safety requirements, rates and payments, metering, and other arrangements. Platte River shall have the right to review the installation and metering of Small Facilities.

Large Facilities:

Parallel power generation facilities owned by a Customer having a maximum output rating of 1,000 kilowatts (kW) or greater, either individually or aggregated at a single Customer service address, are herein defined as Large Facilities.

At Platte River's discretion, the terms and conditions for service to Large Facilities may be established by separate contract among the Customer, the Municipality, and Platte River. Contracts for Large Facilities will be evaluated and negotiated on a case-by-case basis, with details of metering, communications, avoided energy and capacity payments, points of delivery, interconnection, ancillary service fees, standby charges, generation scheduling, and other issues considered for each specific facility.

Other Facilities:

Terms and conditions for all other parallel generation facilities proposed for interconnection to a Municipality's electric distribution system or proposed for direct interconnection with Platte River's system, including Qualifying Facilities as defined below, shall be established by separate contract. Such contracts will be negotiated on a case-by-case basis, with details of metering, communications, avoided energy and capacity payments, term of agreement, points of delivery, interconnection, ancillary service fees, standby charges, generation scheduling, and other issues defined in each specific contract.

Qualifying Facilities:

Power production facilities that are Qualifying Facilities as defined in Section 201 of the Public Utilities Regulatory Policies Act may elect to be treated as such rather than as Small Facilities or Large Facilities as set forth above. Platte River shall purchase electric energy and capacity offered by Qualifying Facilities operating in the Municipalities. Operators of such facilities shall consult Platte River in advance of any construction activity, provide to Platte River a copy of a qualifying certificate for the proposed facility (from the Federal Energy Regulatory Commission), and obtain Platte River's written opinion concerning feasibility of the facility, which opinion shall not be unreasonably withheld.

Payment for electric energy and capacity from Qualifying Facilities may be based on Platte River's avoided energy and capacity rates, as follows:

Capacity: ~~\$3.66~~3.80 per kilowatt per month

Energy: ~~\$0.022990~~.02072 per kilowatt-hour

Capacity payments shall be based upon the 60-minute, average kilowatt capacity provided during the hour of Platte River's monthly peak demand.

Avoided energy and capacity payments set forth in any contract with a Qualifying Facility or a Large Facility shall be established based upon, but not be limited to, the following criteria:

- The ability of Platte River to dispatch the Large Facility or Qualifying Facility.
- The expected or demonstrated reliability of the Large Facility or Qualifying Facility.
- The terms of any contract or other legally enforceable obligation, including the duration of the obligation, termination notice requirement, and sanctions for non-compliance.
- The extent to which scheduled outages of the Large Facility or Qualifying Facility can be coordinated with scheduled outages of Platte River's facilities.
- The availability and usefulness of capacity and energy supplied from a Large Facility or Qualifying Facility during annual seasonal peak periods (typically June through August between 3 and 6 pm).
- The usefulness of energy supplied from a Large Facility or Qualifying Facility during - system emergencies, including its ability to separate its load from its generation.
- The individual and aggregate value of energy and capacity from the Large Facility or Qualifying Facility on Platte River's system.
- The capacity increments and the lead times associated with additions of capacity from the Large Facility or Qualifying Facility.

TARIFF—SCHEDULE 4: WHOLESALE TRANSMISSION SERVICE

Platte River Power Authority (Platte River) offers open access transmission service through this Open Access Transmission Tariff (OATT). The complete OATT is posted on Platte River's Open Access Same-Time Information System (OASIS) web site. Any Eligible Customer (as defined in the OAT Tariff) may request transmission service from Platte River under the terms of the OAT Tariff. This OAT Tariff does not apply to any entity taking bundled service under Platte River's TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE; TARIFF—SCHEDULE 8: STANDBY SERVICE; OR TARIFF—SCHEDULE 9: LARGE USER SERVICE.

In accordance with the OAT Tariff, Platte River reserves the right to offer a discounted transmission rate for transmission service posted on the OASIS for specific transmission paths.

A summary of the charges within the OATT Schedules follows.

The Real Power Loss factor is 1.78%.

(1) Scheduling, System Control, and Dispatch Service

No charge in addition to that for Transmission Service (Items 7 and 8 below).

(2) Reactive Supply and Voltage Control from Generation Sources Service

\$43.51 per megawatt (MW) of Reserved Capacity per month.

(3) Regulation and Frequency Response Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(4) Energy Imbalance Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(5) Operating Reserve—Spinning Reserve Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(6) Operating Reserve—Supplemental Reserve Service

Platte River is not a balancing authority and does not offer this service. Upon written request, Platte River will assist in arranging for the local balancing authority operator to provide this service; however, Platte River makes no representation that the local balancing authority operator can or will provide the service.

(7) Long-Term and Short-Term Firm Point-to-Point Transmission Service

The charges can be up to the following limits:

Yearly Delivery	\$68,108.29 per MW of Reserved Capacity per year
Monthly Delivery	\$5,675.69 per MW of Reserved Capacity per month
Weekly Delivery	\$1,309.77 per MW of Reserved Capacity per week
Daily Delivery	\$261.95 per MW of Reserved Capacity per day
Hourly Delivery	\$16.37 per MW of Reserved Capacity per hour

(8) Non-Firm Point-to-Point Transmission Service

The charges can be up to the following limits:

Monthly Delivery	\$5,675.69 per MW of Reserved Capacity per month
Weekly Delivery	\$1,309.77 per MW of Reserved Capacity per week
Daily Delivery	\$261.95 per MW of Reserved Capacity per day
Hourly Delivery	\$16.37 per MW of Reserved Capacity per hour

Transmission Revenue Requirement

The charge for Network Integration Transmission Service is calculated pursuant to the Federal Energy Regulatory Commission (FERC) Pro Forma Open Access Transmission Tariff Attachment H based on Platte River's annual transmission revenue requirement of \$37,060,620. This transmission revenue requirement is calculated in accordance with the FERC pro-forma Network Service Rate calculation requirement.

Joint Dispatch Transmission Service

Joint Dispatch Transmission Service is applicable only to load serving entities in the PSCo Balancing Authority Area that are signatories to a Joint Dispatch Agreement (JDA) under which: (1) participating generating resources of the parties are dispatched as a pool on a least-cost basis respecting transmission limitations; and (2) the Joint Dispatch Transmission Service Customers' respective transmission service providers have provided within their OATT a transmission service schedule for energy dispatched pursuant to the JDA at a rate equal to zero dollars on a non-firm, as-available basis with the lowest curtailment priority.

Hourly delivery:	\$0.00 per MW of Reserved Capacity per hour
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TARIFF—SCHEDULE 7: RENEWABLE ENERGY SERVICE

Applicability:

This TARIFF—SCHEDULE 7: RENEWABLE ENERGY SERVICE (TARIFF—SCHEDULE 7) applies to those amounts of Qualified Renewable Energy (Renewable Energy) subscribed for in accordance with the Request Letter process outlined below, available for delivery by Platte River Power Authority (Platte River) to a Municipality for purchase and resale to retail customers of the Municipality (Customer). Renewable Energy supplied under this TARIFF—SCHEDULE 7 shall be above and beyond any Renewable Energy provided through TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE. This TARIFF—SCHEDULE 7 provides that a Premium Charge for Renewable Energy subscribed for herein shall be added to the charges for firm energy established by TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE. [Renewable Energy includes two separate products, Wind Energy and Community Solar Energy, which may be requested individually and are delivered and charged individually. Although structured as Premium Charges, it is possible increases in market energy costs could lead to negative Premium Charges.](#)

Character of Service:

Alternating current: 60 hertz; three-phase; delivery at 115 kilovolts or at other voltages subject to conditions as agreed upon.

Request Letter and Confirmation:

In order to receive service under this TARIFF—SCHEDULE 7, a Municipality must submit a Request Letter requesting that Platte River deliver specific amounts of additional [Renewable Wind Energy and Community Solar Energy](#) to the Municipality. [Requests for Wind Energy shall be for a specific volume of renewable energy to be delivered annually, measured in megawatt-hours. Requests for Community Solar Energy shall be for the energy output from a specific share of generation resource capacity that provides the energy, measured in kilowatts.](#) Platte River shall confirm in writing the amount of such [Renewable Wind Energy and Community Solar Energy](#) to be delivered.

Once confirmed, Platte River shall be obligated to sell and deliver, and the requesting Municipality shall be obligated to take and pay for all [Renewable Wind Energy and Community Solar Energy](#) requested in the Request Letters.

Premium Charges:

A monthly Premium Charge for all Renewable Energy delivered to the Municipalities under this TARIFF—SCHEDULE 7, shall be assessed as follows:

Wind Energy:

[A net fixed charge of \\$0.025 per kilowatt-hour for all such Renewable Wind Energy supplied, which shall include an Energy Charge, estimated Energy Credit, and other credits or charges, as defined below:](#)

[An Energy Charge for the cost to procure and deliver the energy.](#)

[An estimated Energy Credit intended to reflect the marginal energy benefit realized by the Platte River system, which could be one of the following for any given unit of energy provided by Wind Energy: avoided coal fuel cost,](#)

avoided natural gas fuel cost, avoided market purchase, or increased surplus sale revenue. At the end of the calendar year Platte River will review the actual marginal energy benefits and, if found to be different from the estimated Energy Credit, apply the difference between the actual and estimated Energy Credit to the fixed net charge in future years.

Other credits or charges will be included if the future Wind Energy results in other system benefits or costs not included above. For example, Wind Energy may result in ancillary services costs or benefits, or may result in benefits due to avoided emissions.

Community Solar Energy:

Individual charges, including an Energy Charge, Capacity Credit, Energy Credit, and other charges and credits, shall be applied to all such Community Solar Energy, as defined below:

An Energy Charge of \$XX per kilowatt-hour to procure and deliver the energy. Procurement costs will be the amount paid for energy under a power purchase agreement.

A Capacity Credit intended to reflect the avoided future cost of marginal capacity anticipated to be realized by the Platte River system, based on the avoided capacity rate published in Platte River's TARIFF—SCHEDULE 3: PARALLEL GENERATION and the estimated firm capacity provided by the Community Solar Energy project. The Capacity Credit will also include any costs incurred by Platte River related to the capacity of the Community Solar Energy product, such as ancillary services charges.

An Energy Credit intended to reflect the marginal energy benefit realized by the Platte River system, which could be one of the following for any given unit of energy provided by Community Solar Energy: avoided coal fuel cost, avoided natural gas fuel cost, avoided market purchase, or increased surplus sale revenue. The Energy Credit will be determined one month in arrears based on the actual marginal energy benefits achieved during the prior month.

Other credits or charges will be included if the future Community Solar Energy results in other system benefits or costs not included above. For example, Community Solar may result in ancillary services costs or benefits, or may result in benefits due to avoided emissions.

Suspension or Termination of Deliveries:

In the event Platte River is unable to deliver requested Renewable Energy due to Uncontrollable Forces as that term is defined in the Power Supply Agreements or due to contractual breach or default by third parties, Platte River reserves the right to suspend or terminate the delivery of Renewable Energy under this TARIFF—SCHEDULE 7.

Incentive Payments or Credits:

Any monetary benefits that are, or may become, available associated with the generation of Renewable Energy by Platte River as a result of local, state, or federal laws or regulations shall

~~accrue solely to Platte River. Revenue received from any such benefits will be credited in the calculation of the Premium Charge.~~

Qualified Renewable Energy:

Sources of Renewable Energy provided under this TARIFF – SCHEDULE 7 are limited to those listed in the Colorado Energy Standard; C.R.S. § 40-2-124. Renewable Energy delivered to Municipalities under this TARIFF—SCHEDULE 7 shall be comprised of either: (i) energy generated from Renewable Energy sources, inclusive of the Renewable Energy Certificates (RECs) associated with those sources, or (ii) Platte River system energy combined with RECs from qualified sources.

TARIFF—SCHEDULE 8: STANDBY SERVICE

Applicability:

This TARIFF—SCHEDULE 8: STANDBY SERVICE shall apply to any retail customer of a Municipality (Customer) who opts to supply 1,000 kilowatts or more of electric power for other than emergency back-up purposes, from generation sources, individual or aggregated, located on the Customer's premises and who receives Standby Capacity from the Municipality (whether Standby Capacity is received by choice or by default).

Monthly Charges:

Monthly Charges for Standby Capacity and related services shall be established by separate contract.

Standby Capacity:

Standby Capacity is the capacity, required by Platte River Power Authority (Platte River), to serve Customer load in the event the Customer's on-site generation fails to operate. The Standby Capacity is typically equal to the capacity provided by the Customer's on-site generation when it operates. Platte River will consult with the Municipality in determining the actual quantity of Standby Capacity, measured in kilowatts, to be invoiced to the Municipality on the Customer's behalf. The amount of Standby Capacity shall not exceed the total available output capability of the Customer's on-site generation equipment.

Details of metering and other issues shall be established by contract among the Customer, the Municipality, and Platte River.

TARIFF—SCHEDULE 9: LARGE USER SERVICE

Applicability:

This TARIFF—SCHEDULE 9: LARGE USER SERVICE (TARIFF—SCHEDULE 9) is available for firm and interruptible energy furnished by Platte River Power Authority (Platte River) to Municipalities for resale to Large Users. Large Users are customers meeting any of the following criteria:

- Customer requests new service entrance capacity of 10,000 kilowatts or greater.
- Customer has a new load that cannot be readily served from the Municipality's distribution system under TARIFF—SCHEDULE 1: FIRM RESALE POWER SERVICE due to the unusual nature of the load.
- Customer metered demand is anticipated to reach 1,000 kW at a single site within twelve (12) months of requesting such service as demonstrated to the Municipality's and Platte River's satisfaction; provided, however, that if the metered demand does not reach 1,000 kW within a 12-month time frame, the customer must receive service under another tariff until the metered demand reaches 1,000 kW for a continuous twelve (12) month period.
- Customer with load at a single site with a single meter measuring a minimum metered demand of 1,000 kilowatts (kW) or greater.
- Customer with load at a single site with multiple meters, where the sum of the coincident metered demand for such meters is 1,000 kW or greater.
- Total load for a customer with multiple, non-contiguous sites aggregated under a single Service Agreement provided that the customer has at least one site where the minimum metered demand is 1,000 kW or greater and all loads are located within the Municipality's service territory.

Prior to receiving service pursuant to this TARIFF—SCHEDULE 9, the Large User must enter into an agreement for electric service (Service Agreement) with the Municipality. The Service Agreement shall identify Platte River as a third-party beneficiary of the Service Agreement. The Service Agreement shall address, at a minimum, the following material terms:

- Charge(s) for service, including responsibility for infrastructure costs
- Term of Service Agreement
- Initial date of service under this tariff
- Rate adjustments
- Amount and timing of curtailments or interruptions (if any)
- Standby provision

Each of these terms and conditions shall be established in consultation with Platte River and shall be confirmed in a letter from the Platte River General Manager to the Municipality. The Municipality will negotiate the specific form of the Service Agreement with the Large User.

Charges for Service:

The charges to a Municipality for service by Platte River under this TARIFF—SCHEDULE 9 shall be determined based on the unique load characteristics and service requirements to the Large User.

In determining the charges for service, consideration will be given to the following cost of service issues posed by service to the Large User:

- Investments for transmission system facilities and other infrastructure located at or near the Large User site;
- Investments for unique transmission system facilities and other infrastructure necessary to provide service to the Large User;
- The effect of the Large User load on the cost for adding new generation resources; and
- The effect of the Large User load on fuel use and fuel mix for power generation.

In order to adequately address the costs of service imposed by the Large User, unique rate structures and cost recovery mechanisms will be examined, including, but not limited to the following:

- Initial fixed costs
- Monthly fixed cost charges
- Seasonal pricing
- Time of use pricing
- Marginal cost pricing
- Fuel adjustment charges

All charges shall at a minimum be sufficient to recover Platte River's related cost of service, including expected operating and maintenance costs, related purchased power costs and related principal and interest on Platte River indebtedness over the term of the Service Agreement. All charges and material terms of service are subject to approval by the Platte River Board of Directors.

Adjustment of Charges:

Unless otherwise agreed, adjustments to the charges will be made on an annual basis at a minimum and will reflect actual changes in Platte River's cost of service including, but not limited to, financing costs, fuel (including delivery), operation and maintenance, environmental management, and purchased power.

Character of Service:

Alternating current at approximately 60 hertz; three-phase; delivery at 115 kilovolts or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Metering, Invoicing and Losses:

The Municipality shall provide to Platte River the monthly demand, energy, power factor and other usage characteristics as may be required for billing the Municipality on a calendar month basis, for the Large User within five (5) business days of obtaining such data. Following its receipt of the monthly billing data for the Large User, Platte River shall prepare and send to the Municipality an invoice for the electric power service provided to the Municipality for the Large User, with the appropriate charges.

The Municipality, at its discretion, may opt to include in the Large User's monthly energy usage the distribution losses that occur between the Platte River point of delivery to the Municipality and the point of delivery to the Large User. In such case, the Municipality shall provide to Platte River the total energy usage including losses of the Large User and an appropriate charge will be invoiced.

Background

Platte River Power Authority (Platte River) serves four municipal owners generating and delivering electricity on a high voltage transmission system to each community's distribution utility that in turn distributes power to retail customers. Each municipal owner of Platte River – including Estes Park, Loveland, Longmont and Fort Collins – retains equal voting rights equal except for an instance of a tie vote, at which time the votes are weighted. Platte River's Board of Directors, among other duties, make decisions regarding the long-term generating resource mix of Platte River.

During Platte River's July 2017 board meeting, the board of directors agreed to model a 100 percent net carbon-free resource scenario for all four municipalities. With a 100 percent carbon-free case, the greenhouse gas emissions from all system resources would net to zero by 2030. As part of the vote, Platte River leadership committed to communicate its intentions concerning the study to stakeholders and the general public. Initial communications efforts began in August 2017 including an Op-Ed co-authored by Platte River's General Manager / CEO and the corresponding mayor of each of Platte River's owner municipalities. The Op-Ed led to presentations to key stakeholder groups.

Initial responses by stakeholder groups have been favorable with significant interest expressed for review of the study results when they become available. Platte River has stated that preliminary modeling results should be complete by late October, with results provided to stakeholders near the end of 2017.

Strategic Opportunity, Communications Framework

Platte River leadership should take advantage of this opportunity to build upon the organization's reputation as an environmentally responsible yet prudent energy and transmission provider. Platte River can do so by leveraging the momentum generated by its announcement to initiate the Zero Net Carbon (ZNC) modeling study and by maximizing opportunities to communicate study results with stakeholders and the public. In so doing, however, Platte River must be cautious regarding the manner with which the study results are portrayed to avoid potential misunderstandings concerning actual long-term changes to its resource portfolio.

Communications Objectives

1. Develop information and messaging that clearly explains the ZNC modeling efforts, and places study results in the appropriate context with long-term resource planning efforts.
2. Develop and execute opportunities to proactively communicate information to municipal leaders and key stakeholder groups, as well as employees and the general public.
3. Obtain public endorsements from community leaders concerning Platte River's initiative to conduct the ZNC modeling studies.

Messaging Platform

Primary Messaging (will likely be altered and refined based on final results from Pace Global and internal review)

1. Platte River Power Authority is a statewide leader in the development and use of carbon-free energy resources.

- a. Platte River was the first utility in the region to provide wind energy to customers in Colorado.
- b. Platte River has more than tripled its wind and solar supply since 2013.
- c. More than 30 percent of the electricity currently supplied to Platte River's owner municipalities comes from carbon-free resources (hydro, wind and solar).
 - i. This ranks among the highest levels provided by wholesale electric suppliers in the Rocky Mountain Region and is about twice the national average.
- d. The 2016 Integrated Resource Plan (IRP) discussed options for shutting down both Craig Unit No. 1 and No. 2 by 2030.
- e. Platte River announced in Sept. 2016 Craig Unit No. 1 will be retired by December 31, 2025.
- f. Platte River continues to evaluate and add more carbon-free energy resources when opportunities arise as part of its overall strategy to diversify resources while balancing financial and environmental interests. During 2017 Platte River sought proposals for additional wind resources and received a number of competitive offers:
 - i. By adding 50 to 150 MW of wind through Platte River's 2017 Wind RFP, Platte River could be 35% to 45% carbon free by 2021 (Note: to be determined by future board vote)

2. Preliminary results of our resource modeling indicate that a Zero Net Carbon (ZNC) energy portfolio is operationally feasible by 2030.

- a. On behalf of its owner communities, Platte River conducted the modeling in conjunction with an independent consultant, Pace International, under the following assumptions:
 - i. A higher penetration of carbon-free resources than our currently aggressive (30+ percent) delivery rate, including additional wind, solar and hydro resources, to replace carbon-producing, base load generation.
 - ii. All coal-fired resources, including Rawhide Unit 1, would be retired by 2030, prior to the end of their useful lives (such date being 2045 for Rawhide Unit 1)
 - iii. Natural gas resources will be added and held for integration, contingencies and reserve margin needs.
 - iv. Both Regional Transmission Organization (RTO) and non-RTO scenarios are studied.

3. Costs to attain a 100 percent net carbon-free goal with today's technologies will be determined by results from Pace Global's ZNC modeling.

- a. Platte River would need to retire the three existing coal plants and replace them with new generating infrastructure and long-term purchase power agreements.
 - i. Platte River currently delivers wholesale energy at the lowest rate in Colorado and evaluates rate impact as part of its decision-making process
 - ii. The preliminary draft prepared by Pace Global contains production costs, but the overall costs are unknown. Further refinements would be needed to determine the impact to rates.
 - iii. Retiring the three existing coal plants would involve replacing these units with additional carbon free resources and supporting gas-fired capacity to maintain system reliability.

Background (secondary) Messaging

4. In 2016, Platte River initiated the Customized Resource Plan (CRP) study to provide cost estimates to its owner municipalities concerning a range of energy resource options available to meet individual community goals.
 - a. Preliminary results from the CRP were made available to municipal leaders during the summer of 2017 in order to obtain further input. The CRP modeling will continue to be refined and explored with member municipalities.
 - b. With both the CRP and ZNC modeling efforts, Platte River will develop a full range of options for consideration by its owner communities.
5. Final decisions regarding any significant changes to electricity supply resources are made by the Platte River Board of Directors.

Stakeholders / Audiences

<u>Primary Stakeholder / Audiences</u>	<u>Secondary Stakeholder / Audiences</u>
<ul style="list-style-type: none">• Board, municipal leaders	<ul style="list-style-type: none">• News media
<ul style="list-style-type: none">• Stakeholder groups	<ul style="list-style-type: none">• Retail (municipal) customers
<ul style="list-style-type: none">• Influential community leaders	<ul style="list-style-type: none">• Employees

Tactical Deployment

	Tactics	Audience	Champion	Purpose/Notes
Internal Comm.	Face-to-face meetings	<ul style="list-style-type: none"> Managers Employees 	Mgmt. Team, Project Team	To build awareness, knowledge and understanding of resource modeling studies among internal audiences in order to better use employees as ambassadors to the public
	Email messaging		C&M	
	Power Source newsletter		C&M	
	SharePoint news posting		C&M	
Executive Communications	High level presentation of study results	<ul style="list-style-type: none"> Platte River Board of Directors Municipal Utility Leaders 	Mgmt. Team, Project Leaders	Provide Platte River and municipal utility leadership with accurate information about resource modeling options and costs
	Reference Publication: <ul style="list-style-type: none"> Summary Messages White Paper content 	<ul style="list-style-type: none"> Board members 3rd party stakeholders News media 	C&M / Project leaders	Provide a complete package of background and information so each may inform constituencies
External Communications	Public town hall presentations	<ul style="list-style-type: none"> 3rd party stakeholders, general public 	Project Leaders	Provide stakeholders and the public with accurate information about resource modeling options
	News release, Editorial Board	<ul style="list-style-type: none"> News media 	C&M / Execs.	After informing board
	Op-Ed (by Jason and mayors)	<ul style="list-style-type: none"> Retail Customers 	C&M / Execs.	After news release
	Build microsite: <ul style="list-style-type: none"> News releases posted Reference publication (PDF) FAQ / Fact sheet 	All audiences	C&M	Purpose: Inform retail customers, broader audiences about modeling of resources
	Social Media <ul style="list-style-type: none"> Facebook posts Twitter posts 	All audiences	C&M Muni Comm.	To drive further public interest and provide access to information
	Social media advertising, boosted posts	All audiences	C&M	Drive information to individuals and groups who may not receive information through other means

Work Plan / Schedule

Considering the sensitivities associated with the ZNC modeling results and the strong interest in them, every effort should be made to announce the study results in a well-planned and effectively timed manner. The monthly board meeting and a special session with board members should be the focal point from which to leverage information dissemination and stakeholder participation. Using several of the tactics noted in the table above, the following activities should take place in a well-timed sequence:

Oct. 10-19

- Begin discussions with utility staff to discuss strategy around community stakeholder outreach

Oct. 26

- Board meeting – provide update to board on communications plan

Oct. 30

- Pace Global delivers preliminary draft to Platte River
- Begin board preferred method of community education regarding timeline
 - City council meeting presentations
 - Stakeholder engagement – meetings or presentations

Oct. 30 – Nov. 30

- Internal review and refinement of preliminary draft

Dec 7

- Board Meeting - executive summary of report given to board members
- Platte River Stakeholder meeting at offsite location – late afternoon
 - More detailed presentation made by Pace International with Platte River staff for support
 - Stakeholder and media Q&A
- Report emailed to community leaders and stakeholder groups
 - Follow-up calls made as needed
- Content posted on Platte River microsite
 - Reference publication (Pace International report)
 - News release
 - FAQ
 - Fact Sheet

- News release issued, social media deployed
 - Municipal communicators asked to use their social media tools to drive audiences to microsite

Town Hall Meetings

Dec. 11 – 15

- Pace International/Platte River to conduct town hall presentations at each of four municipal headquarters facilities

Ongoing

- Monitor news coverage and research public commentary
 - Develop and deploy cogent responses as needed
 - Contact news media as needed and provide accurate information/responses
- Use social media to continue driving audiences to accurate information
- Measure and evaluate news coverage, town hall attendances and stakeholder responses

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